Good evening

Guest of Honor Ms Poh Li San, MP and Advisor for Sembawang GRC,

Mrs Jalil, N5 Cluster Superintendent,

Mr Gary Liang, Chairperson, Admiralty Primary School School Advisory Committee,

Mdmdm Sally Fernandes, Chairperson, Admiralty Primary School Parent Support Group,

Honourable Guests, Ladies and Gentlemen,

Thank you for taking time to join us in our commemoration of Admiralty Primary School's 25th Anniversary.

We deliberately emphasise on this being a **commemoration** and not a celebration as we want to reflect **on our milestone development over the last 5 years and identify areas for growth moving forward**. This is also a time for us to make connections with our past history and to appreciate the groundwork that those who have come before us have laid, so that we could build

on this strong and deep foundation to push ourselves to greater heights.

This commemoration is also like no others due to the ongoing pandemic and the constant adjustment in Safe Management Measures. The preparation and training for our children had been very challenging during this period and some groups, like our choir, were only allowed to resume training together as a group 5 weeks ago. Many other teams felt the same way that they had not prepared well enough for the event today.

But we want to see things differently. We want to focus on the many things that COVID has taught us. Many things have fundamentally changed because of the pandemic. Perspectives have changed too. This anniversary is less about showcasing our best than about making the best of what we have and embracing whatever that comes, be it perfect or otherwise. We ask for your forgiveness should there be areas that we fall short of your expectations and welcome any feedback that you would share with us so that we can do better in our 30th anniversary 5 years down the road.

Despite the current more relaxed posture, we have intentionally kept the size of the invited guests small to avoid further adjustments due to changes in group sizes as a result of changing pandemic situation. We have chosen to stream this event live online through the internet so that those who are not able to join us physically are still able to do so virtually. This is also an opportunity for us to continue developing our capacity and experience in such use of technologies and the media.

We have come a long way through our 25 years of school development. We have also grown much putting things together for this evening's commemoration. I would like to express my heart-felt thanks to all the teachers, past and present, and children who have worked so hard throughout the preparation. This journey has been a worthwhile one because of all the collective learning that we have garnered through the process. I want to also thank the many alumni students who have come back to help in the preparation and coaching of their juniors, and also in helping out as backstage crew.

With that, it just leaves me to say a big thank you to everyone and let's enjoy the rest of the evening.

Thank you.